# **Project Charter**



Project Details			
Region/Agency:	RHA Central	Facility:	Portage District General Hospital
Project Name:	INTERCEPTORS	Project Sponsor:	Donna Bleakney
Project Start:	23-Feb-12	Project Lead:	Tracey Asham
Team Members:	Shannon Raymack, Sandra Brooks, Jenna Bolton, Julie Roberts		

# **Problem Statement / Opportunity**

Our process of lab tests requested and results received on the Units has the potential to cause patient harm (physical, emotional) related to ineffective and/or delayed communication. This causes stress and increased workload for staff. Patients may lose confidence in the system and there is increased potential for litigation.

# **Background / Context**

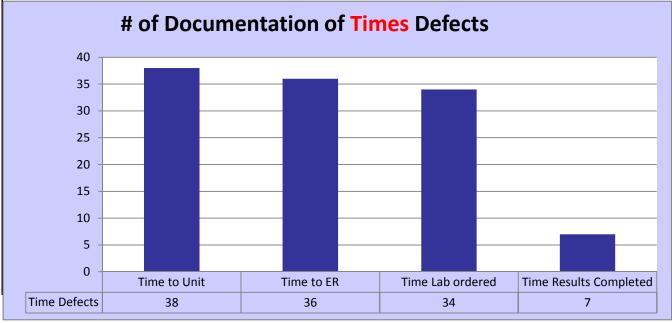
A Critical Incident occurred related to a lack of communication of urgency of lab results (INR) in a timely manner at a transition point. This project was selected to streamline the process to prevent future occurrences.

This project was selected as a training tool for Susan Enns to receive her certification as a Green Belt.

# **Current State Analysis and Measures**

**DATA STORY:** INRs were consistently done on clients on Coumadin presenting to the ER. A lack of documentation of when communication occurred was discovered and addressed.





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#### Aim Statement (Future State)

Implement a process that mitigates the risk for harm and improves interdisciplinary communication and documentation. Our goal is a 75% improvement in documentation which validates effective communication.

# Improvement Ideas Discussed

Ideas discussed were a redesign of the OPD sheet and SBAR; improved documentation of date/time on physician orders, results received and reviewed; identification of urgency on lab reqs; 5S in ER; recruitment of Unit Clerk for ER, CRN for Medical and Surgical Units; autofaxing of results by Lab to Units; 'Be Aware Meds' Guideline; and reduction of verbal orders.

#### PDSA Cycle Implementation Plan

- PDSA 1 Revision of SBAR (**S**ituation, **B**ackground, **A**ssessment, **R**ecommendation) to encourage improved communication unit to unit and documentation of date/time of communication.
- PDSA 2 Recruitment of Unit Clerk as a consistent point person ensuring required communication occurs.
- PDSA 3 Identification and education of High Alert Meds which require labwork.
- PDSA 4 Stamps for Units to record time results rec'd and 'Stat vs Urgent Requisitions Lab Called \_\_\_\_'
- PDSA 5 Date/time of lab results reviewed by physician. Streamlining of results process on Units.

# Control and Follow-up Plan

#### **FUNDAMENTAL CHANGES:**

Pre-stamped lab reqs as Urgent or blank for Stat. 'Lab Called \_\_\_\_\_\_' on the pre-stamp a reminder.

Removal of multiple locations for lab results on Units

Hiring of Unit Clerk - changes incorporated into job description.

#### **STANDARD WORK:**

Anticoagulant flowsheet implemented

SBAR improvements - Unit to Unit communication

#### **VISUAL MANAGEMENT:**

Be Aware meds poster in ER and on the Unit

Availability of date/time stamper for time lab results received

#### **Outcomes**

INRs continue to be done consistently on clients on Coumadin presenting to the ER and admitted.

#### **MET AIM STATEMENT of 75% improvement:**

SBAR: 77% improvement

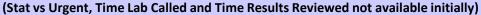
Time to Unit: 74% improvement and Time to ER: 78% improvement

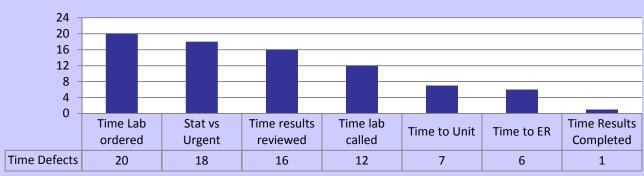
**DID NOT MEET AIM STATEMENT;** however, team continues to identify documentation challenges thru survey of target group and fundamental changes.

Time lab called 31%-48% completed-(2 no time) Stat vs Urgent identified: 28%-29% completed

Time Lab Ordered 14-20% Time Results Reviewed 28-36% documented







**Project Timeline** 

 Project Start
 Define
 Measure
 Analyze
 Improve
 Control
 Project End

 [Feb 6, 2012]
 [Feb 23, 2012]
 [Apr 11, 2012]
 [Apr 12, 2012]
 [June 18, 2012]
 [June 18, 2012]