

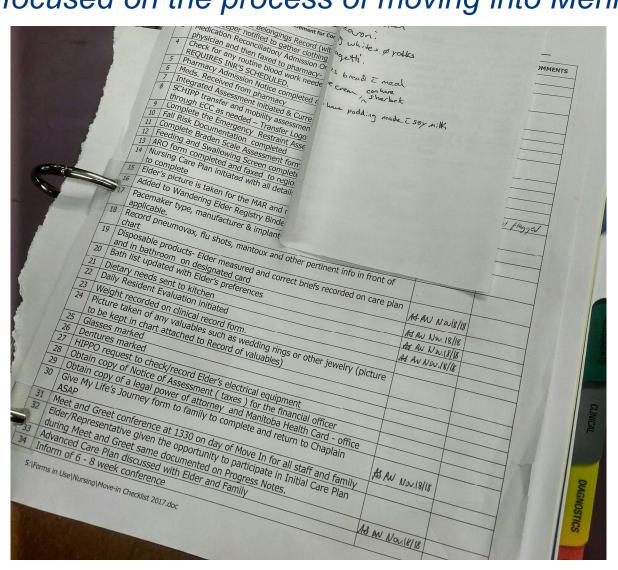
# Smooth Movers Quality Improvement Project Report Out

May 21, 2019



## **Define**

We are focused on the process of moving into Menno Home





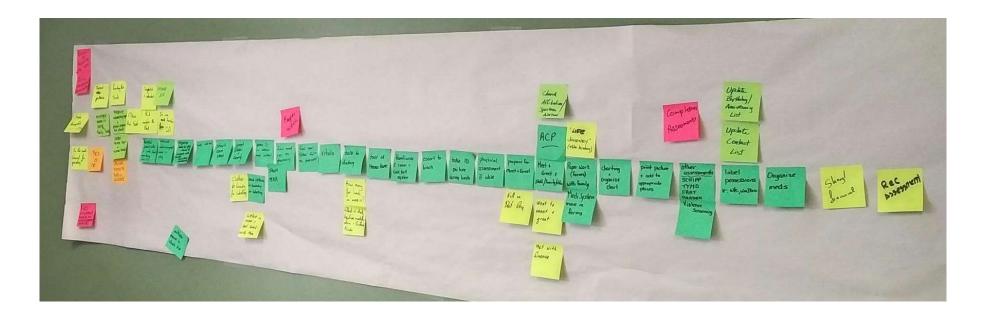
## **Define**

#### Problem Statement

Our current move-in process is disjointed, influenced by both internal and external forces. This negatively affects staff creating stress and diverting energy away from the elders and their families preventing the process from being person-centered.



## **Define**



### **Our Current Process**



## Measure



#### Measurement Plan

Prepared By:

Lisa Martens

Organization:	Southern Health-Santé Sud	
Facility:	Menno Home	
Project:	Smooth Movers	

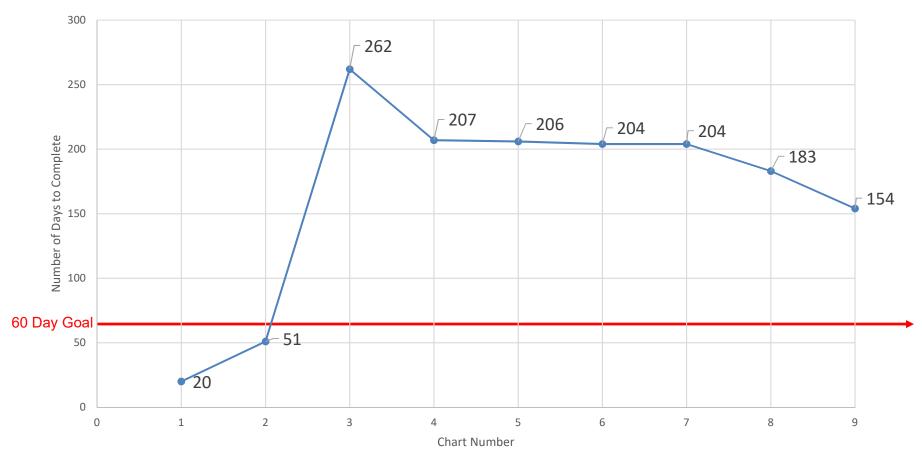
What?	How?	Where?	Who?	When?
What is being measured?	How will you track the measurement? Tracking sheets, observations, other? Do you need any items to measure? Clock, pedometer, etc.	On which unit/area will the data be collected?	Who is responsible for collecting the measures measurements?	When are the measures being collected?
Time it takes a nurse to complete all of the move-in assessment paperwork	Retrospective chart audit from January 1, 2018- June 30, 2018	Menno Home	Irene Plett	November 14-26, 2018
Number of defects found in move-in assessment paperwork	Retrospective chart audit from January 1, 2018- June 30, 2018	Menno Home	Irene Plett	November 14-26, 2018
Type of defects found in move-in assessment paperwork	Retrospective chart audit from January 1, 2018- June 30, 2018	Menno Home	Irene Plett	November 14-26, 2018

Measurement Check Point #1:	November 27, 2018
Measurement Check Point #2:	
Measurement Check Point #3:	



# **Analyze**

#### **Total Number of Days to Complete Chart Documentation on Move-in**

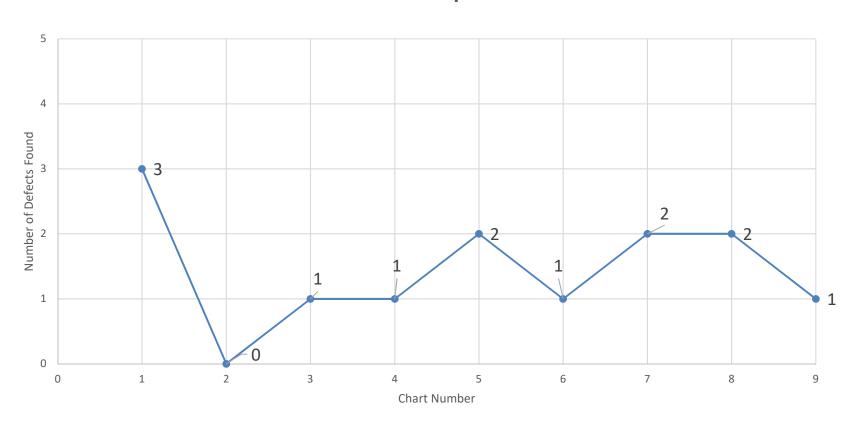


\*Chart 1 the elder passed away 20 days after moving in so this does not indicate true number of days as unable to complete



# **Analyze**

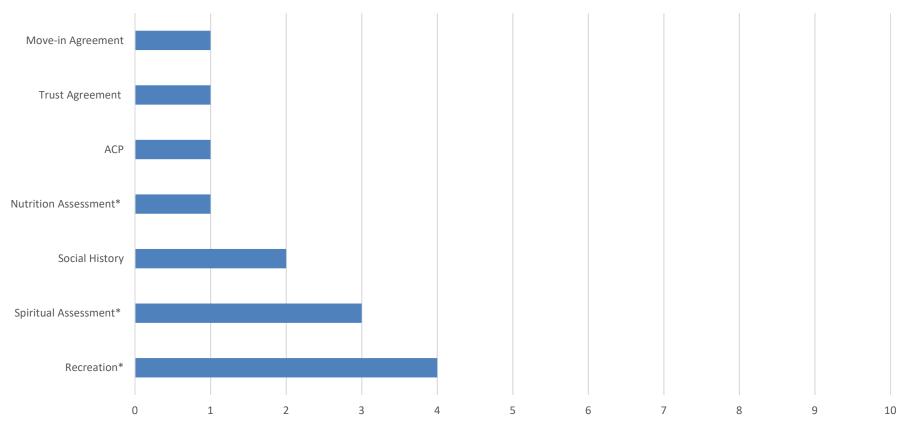
#### **Number of Defects per Chart**





## Analyze

#### **Number of Defects by Type**



\*one elder passed away 2 weeks after moving in and the starred assessments were not able to be completed



## **Analyze: Our Data Story**

- We measured 9 charts for elders moving in from January 1- June 30, 2018 and noted there is room for improvement as 8/9 were not complete and as of this date still have outstanding forms for elders moving in as far back as February 2018.
- Out of the 9 charts that were examined retrospectively for defects it was found that 1/9 was complete with no defects (11%)
- The average number of days it took to complete all required documentation was approximately 163 days or 5.4 months.
- The requirement is that all paperwork is to be completed at 60 days or 2 months. One chart was completed prior to the deadline with no defects.
- The good news is we can see where can improve and tackle those learning To See issues!

Aim statement

We will accomplish 100% completion of the move-in process within the goal of 60 days for all elders moving in up to June 30, 2019.



#### PDSA 1

#### **Description**

 Set up a team to 5S the nursing paperwork including the nursing move-in check list, nursing paperwork move-in package. Set up a move-in location hub to keep the nursing paperwork in sight until completed.

Date Implemented Dec 21/18

- 5S existing filing cabinet for the rest of the forms for nursing Date Implemented March 31/19
- Educate the nursing staff on the improvements and the new process for working with the nursing forms when complete Date Implemented Dec 21/18

Learning To See

#### PDSA 2

#### Description

 Review the current move-in process policy and create a flow measuring tool and a multidisciplinary checklist for the move-in process

Date Implemented Dec 19/18

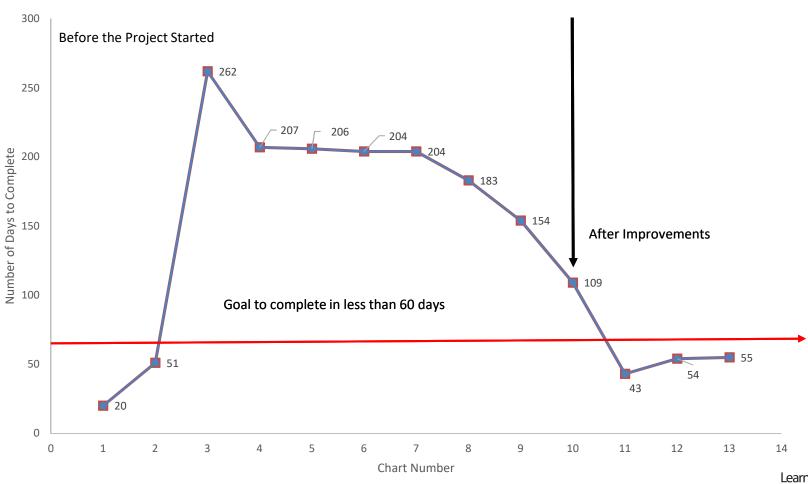
 Educate all staff on the improvements and the enhanced process for moving in when complete

Date Implemented Dec 19/18

• When someone moves in, use the weather forecast and the nursing shift to shift report to give a progress report to what stage the move-in is at and when we are "ready for lift off and when we reach the planet" (goal)

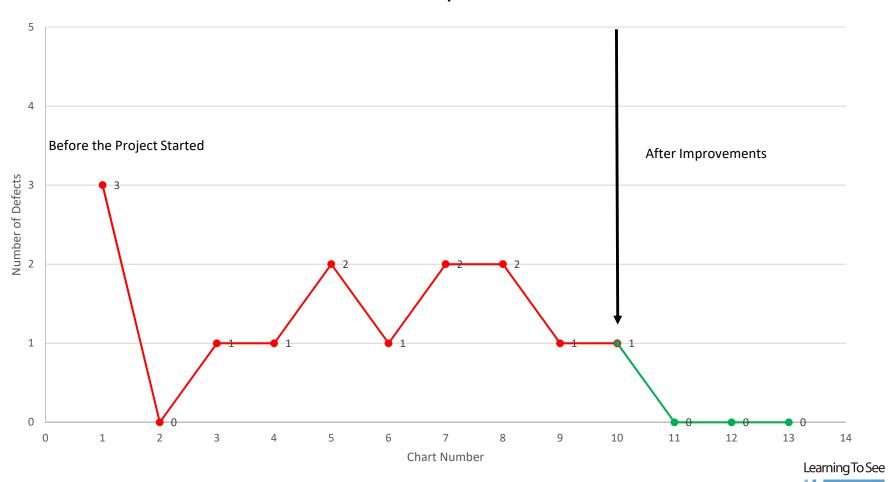
Date Implemented Ongoing

#### **Total Number of Days to Complete Chart Documentation**

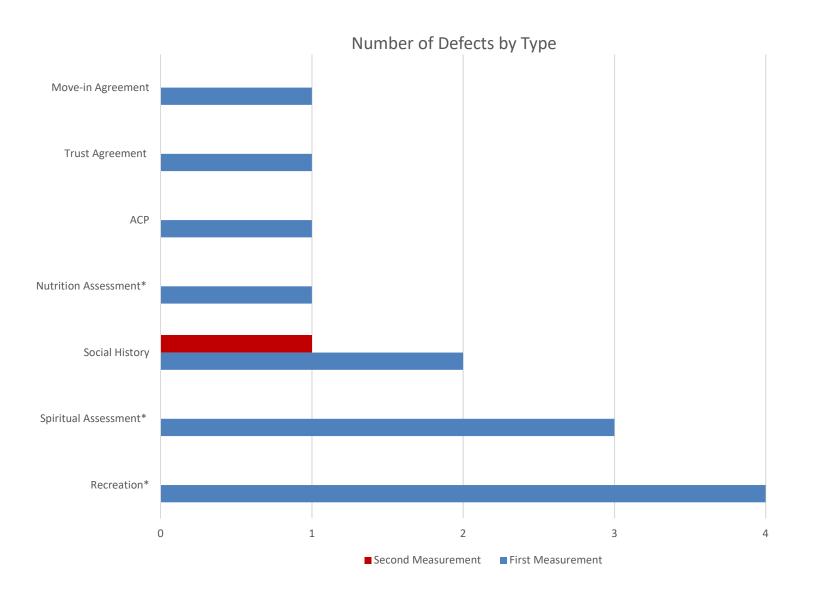




#### **Number of Defects per Chart**



CONSULTING





Aim statement

We will accomplish 100% completion of the move-in process within the goal of 60 days for all elders moving in up to June 30, 2019.



- We measured 4 charts for elders moving in from January 1- March 7, 2019 and noted there was a huge improvement as 3 out of 4 were 100% complete and on time.
- Out of the 4 charts that were examined retrospectively for defects it was found that 3 out of 4 were complete with no defects (75%) an improvement from just 11% on first measure
- The average number of days it took to complete all required documentation with this measurement was 65 days versus 163 days when we first started.



## Control

#### What controls have we put in place to ensure that performance does not lapse?

Fundamental Change	Old forms removed when changed cannot go back
Error Proofing	Forms in order of check list, all steps necessary outlined on the list
Visual Control	"Hub" Central location for move-in materials, "road map"
Standard Work	Check list to follow same for all move-ins
Training	Staff huddles
Continue to Measure	Audits will continue until December 31, 2019 to have a full year of data
Audit	5 Minute 5S for check list completion
Checklist	Pre-Move-in Checklist for required paperwork in order of urgency
Policy & Procedure	Review, update and communicate existing policy
Written Sign	Quality Board bringing attention to the project



## **Lessons Learned**

What were some of the key things we learned about quality improvement while doing this project?

- Small changes can add up to big improvement.
- We're all in it together!
- Change is easier when everyone has the same concern and are invested in change
- It's important to hear the voice of the customer and inviting a family member to join us in the process was invaluable
- It is rewarding when the PDSA actually works
- We learned a lot and it has sparked ideas for phase 2
- You have to choose the project scope carefully so you don't bite off more than you can chew

Learning To See

 Working to measure what happens to people is far different than measuring the amount of laundry on a cart.

## **Next Steps**

What next QI project or where is the project spreading?

- This information would be especially useful to others in Long Term Care who have similar processes
- As per our Sponsor it will be spread to the PCH Standards Team Meeting
- The new revised checklist will be shared if someone does not have one already and would like to start standardizing their process.



## The Team!

Learning To See

Krista Driedger- Elder Care Coordinator Dave Claringbould- Home Environment Coordinator Len Hart- Chaplain Janella Friesen- Executive Assistant Irene Plett- LPN Gwen Wiebe- RN Tina Doerksen- Family Member Lisa Martens- CEO/Yellow Belt Candidate Tannis Nickel- Mentor Heidi Wiebe- Sponsor